

BOARD OF MAYOR AND ALDERMEN

INAUGURAL CEREMONIES

January 6, 2004

10:00 AM

Members of the City Government elected at the Municipal Election held November 4, 2003 gathered at the Palace Theatre in Manchester at 10:00 AM as required in accordance with the laws of the State of New Hampshire and the Ordinances of the City of Manchester.

Mr. Scott Ellison, Master of Ceremonies, called the meeting to order. Mr. Ellison stated along with the Honorable Raymond Buckley it is my distinct honor and privilege to serve as the co-chairman of this mornings Inaugural Ceremonies. At the request of Mayor-Elect Baines it is also my honor to serve as your Master of Ceremonies for this mornings 2004 Inaugural Ceremony. I'd like to thank the Central High School Jazz Band for their pre-opening music entertainment, which they were providing, and I'd like to thank all of you for joining us this morning. I know the sidewalks and the roads are a little bit icy and parking is at a premium, but I'd like to thank you all for joining us this morning. At this time we're going to begin the processional of the elected officials, and again, we're going to have the pleasure of listening to the Central High School Jazz Band.

The elected officials, ushered by representatives of the Fire and Police Departments, were seated. The colors were then presented by the members of the West High School Naval Junior ROTC.

Mr. Ellison stated will you kindly join in reciting the Pledge of Allegiance, which will be led by representatives from the Internal Institute. Leading us this morning, it is my pleasure to introduce Harris Tuco from Bosnia, Olga Glotova from Russia, and George Stewart from Liberia.

Mr. Ellison requested those present remain standing at this time for the singing of the National Anthem led by the West High School Chamber Choir under the direction of Richard Maynard.

Mr. Ellison stated it is now my pleasure to introduce the Honorable Raymond Buckley, who is a State Representative from the City of Manchester. Raymond is also Co-Chair of this mornings Inaugural Ceremonies and he is going to present some opening remarks.

Representative Buckley stated Inaugurations are momentous events, occasions where we connect the history of our great City to the hope and promise of the future. Today we gather at a remarkable location. A center of historic and cultural activity in our City for nearly 90

years. In fact, next year will be it's 90th anniversary. As I stand here today in the beloved Palace Theatre, which was built by a Greek immigrant in the aptly named Athens Building, I think back to a recent trip I took to Athens, Greece. I sat on the very rock on the Acropolis, where 2,500 years ago the ancient Greeks created this democratic form of government. Today, in a spot just as significant within our own community, we carry on the democratic tradition and install a team of leaders chosen last November by Manchester's voters. In Athens they envisioned the system that we are here today renewing for two more years and putting to work for the good of the people of our wonderful City. In more than 100 ceremonies such as this, the citizens of Manchester have celebrated the inauguration of its newly elected officials. Today, our entire community joins together as we reaffirm our democratic ideals and forge a new beginning for our City. As citizens of Manchester we have more pride in our City than ever before and all you have to do is "look around, great things are happening in Manchester". Our future has never been brighter, so today we are full of great hope and anticipation and optimism as we applaud those returning to office for their past accomplishments and their dedication and vision to make Manchester even greater. We applaud our Mayor who for four years has brought bold leadership to City Hall and will continue to be the champion, the cause of creating a better future for every resident of Manchester from every walk of life. We applaud our Welfare Commissioner, who during his first two years in office met the needs of our less fortunate friends and neighbors and will keep ensuring that every tax dollar is spent wisely in giving them a helping hand. We applaud the members of our Board of Aldermen who will continue to work with our Mayor in moving Manchester forward in the spirit of respect, civility, and cooperation. And we applaud the members of our Board of School Committee who will build on the historic advances of the last two years in the education field for our City's most precious resource, our children. We applaud our Ward Election Officials, the Moderators, the Ward Clerks, and Selectmen who will impartially oversee the voting process and have the responsibility to ensure that the sacredness of everyone's right to participate in our democracy is upheld. And if I may, Your Honor, I'd like to take a moment to note the recent passing of Ward 9 Selectman the lovely Lucien Jobin. We miss her today, we miss her beautiful smile. It's people like Mrs. Jobin and her family that make Manchester the great place that we call home. We also applaud our newly elected officials that start their public service today. We have high hopes for their effort to make Manchester even better. On behalf of my Co-Chair, Scott Ellison and the entire Inaugural Committee, Leo Bernier, Shirley Brulotte, Michael Brunelle, Valerie Fysh, Paula L-Kang, David Scannell, and C. Arthur Soucy, I welcome you to today's festivities.

Mr. Ellison stated we are assembled here this morning in convention for the purpose of installing in office the Mayor-Elect, the Commissioner of Welfare-Elect, the Members-Elect of the Board of Aldermen, the Members-Elect of the Board of School Committee, Ward Clerks-Elect, Ward Moderators-Elect, and Members-Elect of the Board of Selectmen for their respective wards. All of these individuals were duly chosen by the electorate of the

City of Manchester at the most recent municipal election held on Tuesday, November 4, 2003, to administer the affairs of our municipal government and our wards for the ensuing term of two years. In carrying out this assignment in a legal manner as provided by the laws of the State of New Hampshire and the ordinances of the City of Manchester, the required oath of office will be administered this morning to each of these officials.

The invocation was then given by Reverend Christopher Emerson of the First Congregational Church.

Mr. Ellison introduced students from St. Anthony Elementary School who performed a musical selection, conducted by Susan Lawrence, Music Director.

The Oath of Office was then administered to the **Members-Elect of the Board of Aldermen** who were present at the Inaugural and so designated by an asterisk beside their names by Leo R. Bernier, City Clerk as follows:

*WARD 1	MARK E. ROY
*WARD 2	THEODORE L. GATSAS
*WARD 3	FRANK C. GUINTA
*WARD 4	MARY A. SYSYN
*WARD 5	EDWARD J. OSBORNE
*WARD 6	PAUL PORTER
*WARD 7	WILLIAM P. SHEA
*WARD 8	BETSI L. DEVRIES
*WARD 9	MICHAEL D. GARRITY
*WARD 10	GEORGE W. SMITH
*WARD 11	HENRY R. THIBAUT
*WARD 12	ARMAND D. FOREST
*AT-LARGE	MICHAEL J. LOPEZ
*AT-LARGE	DANIEL P. O'NEIL

The Oath of Office was then administered to **Members-Elect of the Board of School Committee** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1	LESLEE M. STEWART
*WARD 2	JUDITH O'BRIEN
*WARD 3	CAROL SCOTT
*WARD 4	CHRISTOPHER J. HERBERT
*WARD 5	KATHERINE M. LABANARIS
*WARD 6	JOHN P. GATSAS
*WARD 7	DAVE GELINAS
*WARD 8	DOUGLAS R. KRUSE
*WARD 9	ARTHUR J. BEAUDRY
*WARD 10	MARC A. COTE
*WARD 11	RUSSELL P. OUELLETTE
*WARD 12	BERNARD J. PERRY, JR.
*AT-LARGE	THOMAS J. DONOVAN
*AT-LARGE	KATHLEEN M. KELLEY

The Oath of Office was then administered to **Ward Clerks-Elect** who were presented at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1	DIANNE D. BEATON
*WARD 2	DOUGLAS WHITFIELD
WARD 3	MARION G. RUSSELL
*WARD 4	MARION MCMILLAN
*WARD 5	PATRICIA A. MCDONALD
WARD 6	LOUISE GOSSELIN
*WARD 7	DONALD D. WELCH
WARD 8	D. LYNN LAVIGNE
WARD 9	PATRICIA BOURNIVAL
WARD 10	VINCENT J. MCHUGH
WARD 11	FELICE GOUPIL
*WARD 12	LUCILLE M. FOREST

The Oath of Office was then administered to the **Moderators-Elect** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

*WARD 1	JEFFREY GOLEY
WARD 2	SIMONE MALONEY
*WARD 3	TRACIE BUCKLEY
WARD 4	PATRICIA L. MARTIN
*WARD 5	JAMES A. MCDONALD, SR.
*WARD 6	CHRISTINE INFANTINE
WARD 7	JOSEPH LAFRANCE
*WARD 8	ALBERTINE L. MORRISSETTE
*WARD 9	GLORIA PILOTTE
*WARD 10	MADELEINE G. ROY
WARD 11	EVERETT J. GODBOIS
*WARD 12	PAUL E. GAGNON

The Oath of Office was then administered to the **Selectmen-Elect** who were present at the Inaugural and so designated by an asterisk beside their names by City Clerk, Leo R. Bernier as follows:

WARD 1	*PAUL A. ALLARD JOCELYNE D. CHAMPAGNE *KAREN SHEEHAN LORD
WARD 2	*DORIS A. ROBITAILLE *JANET M. STILES *BEATRICE P. VARKAS
WARD 3	*MATTHEW BOYLE JANET M. FRYE *DONALD F. MCMAHON
WARD 4	LLOYD BASINOW *CAITLIN A. DANIUK KATHLEEN E. THORNTON

WARD 5	NORMA GREER CHAMPAGNE MARGARET CHICKERING JAMES MACRIGEANIS
WARD 6	*WILLIAM E. COUTURE DONALD SOULE *LEO VEILLEUX
WARD 7	*MARY C. FREITAS RONALD LAVIGNE CLAIRE ROY
WARD 8	*MONIQUE T. BROWN *RICHARD S. CIECHON *ALAN PEDUZZI
WARD 9	*GERALD O. GOSSELIN
WARD 10	*MARILYN A. CASHIN ROBERT W. DUFRESNE *CHRISTOPHER R. MESSIER
WARD 11	*MICHAEL BRUNELLE *ROGER MAJOR *GERARD PROVENCHER
WARD 12	*DENISE L. PELLETIER *LILLIAN I. RHEAULT *YVETTE G. SMITH

The Oath of Office was then administered to **Commissioner of Welfare-Elect, Paul R. Martineau**, by City Clerk, Leo R. Bernier.

The Oath of Office was then administered to the **Mayor-Elect, Robert A. Baines**, by Christina E. Miller, Timothy P. Baines, and Catherine M. Baines, children of the Mayor.

Mayor Baines was then introduced to those in attendance by Scott Ellison.

Mr. Ellison stated Robert A. Baines has served as Manchester’s 46th Mayor for the past four years, a post to which he was first elected in 1999. Prior to that, since 1980, he served as principal of Manchester’s West High School. Mayor Baines is joined this morning by his family, his wife of 29 years Maureen, and as you’ve just met, his daughter Christina, Christina’s husband Michael, his son Timothy, and his daughter Catherine. I’d like to pause in my introduction of the Mayor’s Inaugural Address at this moment to read a letter which was sent from Sergeant Schriver on behalf of Sergeant Schriver and his wife, Eunice Kennedy Schriver. The letter reads as follows:

To the Honorable Robert A. Baines, Mayor of the City of Manchester:

Dear Bob:

Mrs. Schriver and I have just returned from Miami, where we spent the holidays with our son Anthony and his family. The invitation to your Inauguration for third term as Mayor of Manchester arrived while we were away and although we won't be able to join you at the Inauguration, I did not want to let this occasion pass without you hearing from us.

First of all, congratulations to you dear Bob. You must be doing a great job to be elected for your third straight term as Mayor. Of course this doesn't surprise us. The citizens of Manchester are fortunate indeed to have you serving as their Mayor during this critical time for all Americans.

This note brings our warmest regards to you, Maureen and your family. May you have a blessed and joyous New Year filled with many successes for all of the Baines family and for the City of Manchester. I look forward to seeing you the next time you are in Washington.

All the best.

Sergeant Schriver"

Mr. Ellison stated I think it says something about the past service that the Mayor has provided to the City of Manchester and the leadership that he has provided even before that to receive accolades from people as distinguished as Mr. and Mrs. Schriver. Having said that, I will move on with my introduction and it is my distinct honor and pleasure to present to you at this time, my friend and my Mayor, Robert A. Baines.

Mayor Baines delivered his Inaugural address as follows:

BEFORE I BEGIN MY FORMAL REMARKS, I'D LIKE TO INTRODUCE A FEW PEOPLE IN THE AUDIENCE THAT DESERVE RECOGNITION THIS MORNING. FIRST OF ALL, A LADY THAT HAS BEEN THOUGHT TO BE MY MOTHER-IN-LAW AND MY MOTHER, BUT SHE'S A DEAR FRIEND OF OUR FAMILY, THE WIFE OF THE FORMER MAYOR OF THE CITY OF MANCHESTER WHO IS A MENTOR TO ME AND THE REASON I STAND HERE TODAY WAS THE INSPIRATION THAT JOHN AND MARY MONGAN HAVE ALWAYS PROVIDED FOR ME AND MY FAMILY. MARY MONGAN. A GENTLEMAN WHO HAS SERVED OUR COMMUNITY IN SO MANY DIFFERENT WAYS, A FORMER MAYOR OF THE CITY OF MANCHESTER, I SERVED WITH HIM WHEN I WAS ON THE BOARD OF SCHOOL COMMITTEE, HE SET THE STANDARD FOR MAYORS EVER SINCE, THE HONORABLE SYLVIO DUPUIS. A GREAT FRIEND, AND WITH MAYORS, POLITICAL LABELS MEAN ABSOLUTELY NOTHING, WHETHER YOU'RE A DEMOCRAT OR YOU'RE A REPUBLICAN, YOU SERVE THE CITY AND YOU PROVIDE VITAL SERVICES TO THE COMMUNITY, A GENTLEMAN WHO HAS BECOME A DEAR FRIEND OF MINE, I ATTENDED HIS INAUGURATION, THE

MAYOR OF THE SECOND BEST CITY IN NEW HAMPSHIRE, THE HONORABLE BERNIE STREETER, THE MAYOR OF NASHUA. THERE IS ONE OTHER SPECIAL PERSON. WE HAD A LITTLE MIRACLE IN OUR FAMILY THIS YEAR, JAMIE BAINES. SHE WAS TWO POUNDS WHEN SHE WAS BORN. SHE WAS SO SMALL HER FATHER COULD PUT HIS RING ALL THE WAY UP HER ARM AND DUE TO GREAT MEDICAL CARE AND A LOVING FAMILY SHE IS HERE TO SHARE THIS INAUGURATION. AND WERE THOSE ST. ANTHONY STUDENTS FANTASTIC, OR WHAT? AND THE INAUGURATION WOULD NOT BE COMPLETE FOR ME WITHOUT REPRESENTATION FROM A SCHOOL THAT I CALLED HOME FOR 20 YEARS AT 9 NOTRE DAME AVENUE, I WANT TO THANK THE NAVAL JUNIOR ROTC COLOR GUARD, MY DEAR FRIEND DICK MAYNARD AND HIS CHOIR IS HERE TODAY. HE IS RETIRING THIS YEAR, WE'VE BEEN FRIENDS SINCE WE'VE BEEN ABOUT TWELVE YEARS OLD, THANK YOU VERY MUCH AND YOUR STUDENTS AS WELL FOR THE WONDERFUL JOB HERE TODAY. FINALLY, OUR WHOLE FAMILY WENT TO CENTRAL HIGH SCHOOL. MY BROTHER AND I WERE THE ONLY TWO THAT MISSED OUT ON CENTRAL. THEY BUILT THIS NEW SCHOOL, MEMORIAL, AND THEY MADE MY BROTHER FINISH HIS SENIOR YEAR AT MEMORIAL. WE DID BEAT CENTRAL 8 – 6 IN THE FIRST FOOTBALL GAME. BUT MY BROTHERS AND SISTER, MY MOTHER AND FATHER ALL WENT TO CENTRAL HIGH SCHOOL AND I WANT TO THANK THE CENTRAL HIGH SCHOOL JAZZ BAND FOR BEING WITH US TODAY.

MAYOR BAINES CONTINUED STATING ONE OF THE THINGS THAT I'D LIKE TO DO TODAY, ONE OF THE GREAT BLESSINGS IN MY LIFE IS MY FAMILY. ANYONE WHO SERVES IN PUBLIC LIFE KNOW THAT YOU'RE ROOTED IN YOUR FAMILY AND WHEN I ANNOUNCED FOR MAYOR IN 1999, MY CHILDREN AND MY WIFE INTRODUCED ME AND YOU USUALLY DON'T HEAR THINGS LIKE THAT UNTIL THERE IS A EULOGY, AND THEY ALSO INTRODUCED ME WHEN I WAS INAUGURATED MAYOR AT WEST HIGH SCHOOL IN JANUARY OF THAT YEAR, AND FOR RECOGNITION FOR THEIR LOVE AND SUPPORT AND SACRIFICE THEY HAVE MADE FOR MY SERVICE TO THE CITY OF MANCHESTER POSSIBLE, I'D LIKE TO PRESENT KEYS TO THE CITY TO MY WIFE MAUREEN, MY DAUGHTER CATHERINE, MY DAUGHTER CHRISTINA, AND MY SON TIMOTHY. CATHERINE IS A FRESHMAN IN KEENE STATE COLLEGE AND MAJORING IN ELEMENTARY EDUCATION, I AM VERY PROUD OF HER. MY SON, TIMOTHY, RECENTLY GRADUATED FROM SOUTHERN NEW HAMPSHIRE UNIVERSITY. HE'S THE ONE THAT'S GOING TO MAKE MONEY IN OUR FAMILY. HE IS IN BUSINESS. THANK YOU FOR EVERYTHING YOU HAVE DONE FOR ME. MY DAUGHTER CHRISTINA, NEWLY MARRIED ON JULY 4TH, INDEPENDENCE DAY, INTERESTING RIGHT? SHE IS A FIFTH GRADE TEACHER AT DERRY VILLAGE SCHOOL. WE ARE VERY PROUD THAT SHE IS GOING TO FOLLOW IN THE FAMILY BUSINESS, CHRISTINA THANK YOU FOR ALL THAT

YOU'VE DONE. AND LAST BUT NOT LEAST, WE'VE BEEN MARRIED FOR 29.5 YEARS. NOW THAT IS SACRIFICE, ISN'T IT? SHE HAS BEEN WITH ME EVERY STEP OF THE WAY IN ALL MY DIFFERENT CAREER CHOICES AND WHEN YOU DECIDE TO RUN FOR MAYOR OF MANCHESTER, THE FIRST PERSON YOU HAVE TO HAVE ON BOARD WITH YOU IS YOUR WIFE, BECAUSE THE SACRIFICES THAT ARE MADE ARE INCREDIBLE. I WANT TO THANK HER FOR HER LOVE AND SUPPORT, MY WIFE MAUREEN. I WANT TO THANK SCOTT ELLISON, WHO IS FORMER STUDENT OF MINE AT WEST HIGH SCHOOL AND WE'VE REMAINED FRIENDS EVER SINCE, AND ALL OF THE MEMBERS OF THE INAUGURAL COMMITTEE. THE CITY CLERK STAFF IS JUST ABSOLUTELY FANTASTIC AND WE KNOW THAT, DON'T WE. THANK YOU, ALL OF YOU. AS I'VE DONE IN THE PAST AT THE OUTSET OF THE INAUGURAL CEREMONY, I WANT TO RECOGNIZE A FEW PEOPLE WHO HAVE HELPED ME RETURN TO THIS PLATFORM. FIRST AND FOREMOST, AS I ALREADY DID, I THANKED MY WIFE AND MY CHILDREN AND MY NEW SON-IN-LAW, MICHAEL, FOR MAKING THE SACRIFICES THAT ANYONE IN PUBLIC SERVICE MUST MAKE. AND FINALLY, I WANT TO THANK MY BROTHERS AND SISTERS – JIM, AL, SHIRLEY, AND SUE AND I'D RECOGNIZE THEM AND THANK THEM FOR THEIR WONDERFUL SUPPORT. IN A SPECIAL WAY TODAY, I'D LIKE TO REMEMBER MY PARENTS JIM AND RENA BAINES, WHO PROVIDED THE FOUNDATION FOR THE CLOSE FAMILY THAT WE HAVE TODAY. GEOGRAPHICALLY, CITY HALL MAY BE LESS THAN A MILE FROM 1 JEFFERSON STREET, BUT IT TOOK CONSIDERABLE EFFORT TO GET HERE, AND MY BROTHERS AND SISTERS WERE WITH ME EVERY STEP OF THE WAY. MANY OF US IN THIS ROOM, BOTH YOUNG AND OLD, WERE LUCKY ENOUGH TO HAVE HAD TEACHERS WHO REQUIRED THE MEMORIZATION OF PASSAGES FROM THE SACRED TEXTS OF OUR DEMOCRACY. TO THIS DAY, MANY CAN, NO DOUBT, RECITE FROM MEMORY SIGNIFICANT EXCERPTS FROM THE GETTYSBURG ADDRESS OR THE DECLARATION OF INDEPENDENCE. EACH OF US HAS A FAVORITE. I WANT TO TALK A BIT TODAY ABOUT MINE. IT IS THE PHRASE "TO FORM A MORE PERFECT UNION," AND IT COMES FROM THE PREAMBLE TO THE CONSTITUTION. ONLY SIX WORDS IN LENGTH, PERHAPS THE BEST MISSION STATEMENT THAT HAS EVER BEEN WRITTEN. "TO FORM A MORE PERFECT UNION." THE PHRASE TELLS US THAT THE EVER-CHANGING AND EVOLVING DEMANDS OF THE PEOPLE WHOM WE ARE SWORN TODAY TO SERVE REQUIRE US TO MAKE THAT WHICH WE MAY THINK TO BE ALREADY QUITE GOOD, IF NOT PERFECT, WE MUST MAKE IT BETTER. IT IS AN ELOQUENT COUNTER TO THE ARGUMENT THAT A POLICY OR PROCEDURE MUST BE CORRECT BECAUSE "THAT'S THE WAY IT HAS ALWAYS BEEN DONE." AND IT IS A HIGH STANDARD THAT REQUIRES ALL PUBLIC OFFICIALS TO ADDRESS NOT ONLY AREAS OF PRESSING AND OBVIOUS NEED BUT ALSO SETTLED QUESTIONS THAT MIGHT BENEFIT FROM CLOSER SCRUTINY. FINALLY, I LIKE THE

PHRASE BECAUSE IT CONVEYS THE BELIEF THAT THE WORK OF OUR GOVERNMENT ON ANY GIVEN DAY IS PART OF AN HISTORIC CONTINUUM, ONE THAT REQUIRES US TO ACKNOWLEDGE THE CONTRIBUTIONS OF THOSE WHO HAVE COME BEFORE US AS WE TRY TO BUILD A LEGACY FOR THOSE WHO WILL FOLLOW. OVER THE NEXT TWO YEARS, MY COLLEAGUES ON THE BOARD OF MAYOR AND ALDERMEN AND THE BOARD OF SCHOOL COMMITTEE AND I WILL WORK WITH FELLOW PUBLIC SERVANTS AND FELLOW CITIZENS TO ACHIEVE THE GOAL OF “A MORE PERFECT MANCHESTER.” WHILE PERFECTION MAY BE UNATTAINABLE, WE MUST NEVER LET WHAT IS MERELY POSSIBLE SUPPLANT THE IDEAL, FOR IT IS OFTEN IN STRIVING FOR WHAT IS BEYOND OUR REACH THAT THE GREATEST REWARDS ARE ACHIEVED. LET US SEE HOW FAR WE CAN REACH AND EXTEND WHAT WE CAN GRASP AS WE WORK TOGETHER IN THE NEXT TWO YEARS. AND LET US RESOLVE TO DO SO IN THE SPIRIT OF COOPERATION THAT HAS CHARACTERIZED THE RELATIONSHIP BETWEEN THESE TWO BOARDS FOR THE PAST TWO YEARS, PERHAPS HISTORIC POSITIVE RELATIONSHIP. IT IS AN ATMOSPHERE FREE OF PERSONAL ATTACKS AND SILLY DISTRACTIONS. A GREAT DEAL WAS ACCOMPLISHED. AS SOMEONE FAR WISER THAN I ONCE SAID, “WE NEED MORE STATESMANSHIP IN PUBLIC LIFE THAN ONE UPSMANSHIP.” THIS SPIRIT OF COOPERATION SHOULD ALSO CHARACTERIZE THE RELATIONSHIP BETWEEN THE CITY AND OTHER INSTITUTIONS OF STATE GOVERNMENT. THOSE WHO ENGAGE IN PERSONAL ATTACKS HAVE NO PLACE IN THE POLITICAL PROCESS. NONE. THOSE WHO REPRESENT US IN CONCORD WILL BE CALLED UPON TO CAST MANY VOTES IMPACTING OUR CITY AND ITS SCHOOLS IN THE NEXT SESSION. MAYOR STREETER SPOKE ELOQUENTLY ABOUT THAT IN HIS INAUGURAL ADDRESS. I AM SURE THAT ALL ASSEMBLED ON THIS STAGE WILL EXTEND A HELPING HAND TO THOSE WHO REPRESENT US IN THE LEGISLATURE AND I CALL UPON OUR REPRESENTATIVES TO FULLY FUND THE ADEQUACY GRANT FOR OUR CHILDREN AND THE TAXPAYERS OF THE CITY OF MANCHESTER. MANCHESTER DESERVES NO LESS. LET US REACH TO SECURE THE PROMISE OF EDUCATIONAL EXCELLENCE THAT OUR NEW SCHOOL FACILITIES WILL REPRESENT. I DOUBT THAT I HAVE NOT HAD A MORE SATISFYING DAY AS MAYOR THAN I DID ON JUNE 17 OF THIS PAST YEAR. THAT WAS THE DAY WE BROKE GROUND AT CENTRAL HIGH SCHOOL UNDER THE GAZE OF ABRAHAM LINCOLN (WHO I AM ASSURED IS SAFE TODAY IN A SECURE, UNDISCLOSED LOCATION). WE BROKE GROUND ON THE DESIGN/BUILD SCHOOL FACILITY RENOVATION PROJECT THAT FULFILLS FOR THOUSANDS OF STUDENTS, TEACHERS, ADMINISTRATORS, AND PARENTS THE PROMISE WE MADE AT THE INAUGURAL CEREMONY AT THE VERIZON CENTER TWO YEARS AGO. WHEN I TOOK THE OATH OF OFFICE AT THAT BRAND NEW FACILITY, I SAID: “OUR CHILDREN ARE CERTAINLY AS DESERVING OF STATE OF THE ART

FACILITIES AS CONCERT GOERS AND HOCKEY FANS.” TODAY, I AM PROUD TO SAY THAT WE HAVE DELIVERED ON THIS PROMISE. BUT OUR UNCEASING QUEST TO CREATE A MORE PERFECT MANCHESTER COMPELS US TO LOOK BEYOND WHAT WILL REPLACE THE HOLE IN THE GROUND ON THE CENTRAL CAMPUS. I WILL REPEAT TODAY WHAT I SAID AT THE DEDICATION CEREMONY IN JUNE: BRICKS AND MORTAR, NO MATTER HOW SPECTACULARLY ARRANGED, WILL NOT TRANSFORM OUR SCHOOLS INTO ACADEMIC EDENS. IF WE DO NOT DEVOTE MORE ATTENTION AND ADDITIONAL RESOURCES TO WHAT GOES ON INSIDE THESE BRAND NEW FACILITIES, OUR RENOVATED BUILDINGS WILL BE MONUMENTS TO MISSED OPPORTUNITIES – PRETTY, BUT ULTIMATELY UNFULFILLED, PROMISES OF WHAT MIGHT HAVE BEEN. I HAVE EVERY CONFIDENCE THAT UNDER THE DIRECTION OF OUR NEW SUPERINTENDENT OF SCHOOLS, DR. MICHAEL LUDWELL AND HIS WONDERFUL ADMINISTRATIVE TEAM – AND THE DISTRICT’S SUPERB PRINCIPALS, TEACHERS, AND ADMINISTRATORS – WE WILL DELIVER ON THE PROMISE. THAT IS A COMMITMENT THAT I MAKE TO YOU TODAY AND I THINK THE CITIZENS OF MANCHESTER JOIN WITH ME. WE HAVE “KIDS UNDER CONSTRUCTION”, WE HAVE BUILDINGS UNDER CONSTRUCTION, LET’S DELIVER ON THE PROMISE OF EDUCATIONAL EXCELLENCE. THE SUCCESS OF THE SCHOOL CONSTRUCTION INITIATIVE HAS TAUGHT US ANOTHER LESSON: WE MUST NEVER BE DETERRED FROM REACHING FOR SOLUTIONS TO SEEMINGLY INTRACTABLE PROBLEMS BY THE NAYSAYERS WHO CONTEND “IT CAN’T BE DONE” OR I’VE HEARD PEOPLE SAY “MANCHESTER IS JUST NOT READY FOR THAT.” FOR SOME, THAT IS AN ALL-PURPOSE RESPONSE. NO MATTER WHAT THE “THAT” IN THE QUESTION IS, MANCHESTER FOR SOME REASON IS NEVER READY, ACCORDING TO THESE OPPONENTS OF PROGRESS. LET US CONTINUE OUR FOCUS ON MANCHESTER’S FUTURE AND DO WHAT NEEDS TO BE DONE DESPITE THOSE WHO SAY MANCHESTER IS NOT READY. MANCHESTER IS READY FOR A PROGRESSIVE CITY THAT FOCUSES ON THE FUTURE. LET US ALWAYS REACH BEYOND WHAT WE KNOW, TO GRASP WHAT MIGHT BE A BIT AHEAD OF ITS TIME. THE DESIGN/BUILD PROJECT CERTAINLY FITS INTO THIS CATEGORY, AS DID OUR DECISION TO ADD THE DESTINATION MANCHESTER POSITION. WHAT SOME SAID COULD NOT BE DONE HAS PRODUCED A DOWNTOWN CORRIDOR THAT IS ALIVE AND VIBRANT ONCE AGAIN. I HESITATE TO USE THAT PHRASE “JUST LOOK AROUND,” BUT I CANNOT HELP MYSELF. JUST LOOK AROUND, GREAT THINGS ARE HAPPENING IN MANCHESTER! DO YOU AGREE? I AGREE. WHEN YOU STEP OUTSIDE THE PALACE THEATRE TODAY, JUST LOOK AROUND AND YOU WILL SEE NEW RESTAURANTS, NEW RETAIL OUTLETS, AND PEOPLE WALKING ON THE SIDEWALKS IN OUR DOWNTOWN ONCE AGAIN. THIS DID NOT HAPPEN BY ACCIDENT. WE MADE A COMMITMENT TO OUR DOWNTOWN, A DESTINATION ONCE AGAIN – NOT

ONLY FOR OUR RESIDENTS – BUT ALSO FOR PEOPLE ALL OVER THE REGION. OUR CHALLENGE IN THE NEXT TWO YEARS IS TO BUILD ON THIS TRACK RECORD. THE SUCCESS OF THE VERIZON WIRELESS ARENA, AND THE ADDED PROSPECTS THAT PROFESSIONAL BASEBALL WILL BRING TO CREATE A CITY CENTER THAT NO ONE WOULD HAVE THOUGHT POSSIBLE JUST A DECADE AGO. AS WE REACH TO THE FUTURE, WE DO SO WITH CONFIDENCE THAT IT – WHATEVER “IT” IS – CAN BE DONE IN MANCHESTER AND MANCHESTER BY THE WAY IS THE PERFECT PLACE TO DO IT. LET’S CONTINUE TO HAVE THE SAME CONFIDENCE IN OUR CITY THAT OUR ANCESTORS DEMONSTRATED IN BUILDING A SMALL SETTLEMENT ON THIS RIVER SO MANY YEARS AGO. ONE INITIATIVE THAT WOULD FALL UNDER THIS HEADING IS RESPONSIBLE RECYCLING. I REALIZE THAT THIS PROPOSAL IS CONTROVERSIAL BECAUSE IT REQUIRES CITIZENS TO ALTER THEIR DAILY HABITS, BUT THOSE WHO SAY IT WILL NEVER HAPPEN UNDERESTIMATE NOT JUST THE AVERAGE CITIZEN’S CAPACITY TO CHANGE, BUT ALSO THEIR INTELLIGENCE - FOR RESPONSIBLE RECYCLING, IN ADDITION TO BEING GOOD FOR THE ENVIRONMENT, HAS THE ADDED ADVANTAGE OF SAVING TAXPAYER’S MONEY, IN FACT, MILLIONS OF DOLLARS. LET’S BE BOLD AND DO THE RIGHT THING FOR THE ENVIRONMENT AND THE TAXPAYERS. LET US ALSO EXTEND A HELPING HAND TO THOSE IN NEED. MANCHESTER HAS WEATHERED WITH REMARKABLE SUCCESS AND COMPARATIVELY LITTLE DISRUPTION OF TOUGH ECONOMIC TIMES AND WE CONTINUE TO BOAST ONE OF THE LOWEST UNEMPLOYMENT RATES OF ANY CITY OF ITS SIZE IN THE NORTHEAST AND PERHAPS AMERICA. WITH THE RECENT RELOCATION OF COMCAST AND ALLEGRO MICROSYSTEMS , MANCHESTER HAS HAD A GOOD YEAR, INDEED. THIS ABILITY TO MAINTAIN EQUILIBRIUM AS OTHER CITIES AND TOWNS HAVE BEEN BATTERED BY UPS AND DOWNS IN THE ECONOMY IS A TRIBUTE TO A POPULATION THAT HAS ALWAYS HAD AN ENORMOUS CAPACITY FOR HARD WORK AND AN ABILITY TO CHANGE WITH THE TIMES AND A BUSINESS COMMUNITY THAT HAS ALWAYS PLANNED FOR THE FUTURE. DESPITE THAT IMPRESSIVE TRACK RECORD, WE DO CONFRONT A SIGNIFICANT CHALLENGE AS THE NEW YEAR BEGINS. IN LESS THAN A MONTH, 500 EMPLOYEES OF TYSON FOODS WILL BE OUT OF WORK. WHILE WE REMAIN HOPEFUL THAT SOME PART OF THE BUSINESS CAN BE SALVAGED, AND WE ARE WORKING TO MAKE THAT HAPPEN, WE ARE PREPARING NONETHELESS FOR THE WORST. I WISH IRWIN MUSCAT, THE FORMER OWNER OF JACPAC WELL WITH HIS EFFORTS. THE CITY STANDS READY TO ASSIST HIM IN ANY WAY POSSIBLE. SINCE THE ANNOUNCEMENT YOU SHOULD BE PROUD TO KNOW, THAT GOVERNMENT AT ALL LEVELS HAS BEEN WORKING TO DEVELOP FUTURE JOB PROSPECTS AND TO TIGHTEN THE SAFETY NET THAT THEY AND THEIR FAMILIES MAY RELY UPON AS THEY CONFRONT THE ECONOMIC REALITY THE NEW YEAR BRINGS. THE CITIZENS OF MANCHESTER HAVE RESPONDED

IN MUCH THE WAY THOSE OF US WHO HAVE BEEN HERE FOR AN EXTENDED TIME HAVE COME TO EXPECT. FROM THE MOMENT THE ANNOUNCEMENT ABOUT THE CLOSING HIT THE NEWS, ORGANIZATIONS AND INDIVIDUALS WERE CALLING CITY HALL TO OFFER JOB TIPS, FINANCIAL ASSISTANCE, AND OPPORTUNITIES FOR RETRAINING. SOME 400 YEARS AGO, JOHN WINTHROP ARTICULATED A VISION FOR THE MASSACHUSETTS BAY COLONY IN HIS WORK, “A MODEL OF CHRISTIAN CHARITY.” A TRUE COMMUNITY, HE ARGUED, WAS ONE BODY AND ITS CITIZENS INTERDEPENDENT PARTS: “ALL PARTS OF A BODY BEING UNITED ARE MADE SO CONTIGUOUS AS THEY MUST PARTAKE OF EACH OTHER’S STRENGTH AND INFIRMITY, JOY, SORROW, WEAL, AND WOE. IF ONE MEMBER SUFFERS, ALL SUFFER WITH IT; IF ONE BE IN HONOR, ALL REJOICE IN IT. THIS SYMPATHY OF EACH OTHER’S CONDITIONS WILL NECESSARILY INFUSE INTO EACH PART A DESIRE AND ENDEAVOR TO STRENGTHEN, DEFEND, PRESERVE, AND COMFORT THE OTHER.” IN GOOD ECONOMIC TIMES AND BAD, THE CITIZENS OF MANCHESTER HAVE ALWAYS LIVED THE WINTHROP CREED. OUR OBLIGATION TO CONTINUE TO DO SO IS ESPECIALLY MEANINGFUL AS SOON AS THE FORMER TYSON EMPLOYEES PREPARE TO TAKE THE NEXT STEP IN THEIR LIVES. IN RECENT YEARS, MANCHESTER HAS ESTABLISHED A GOOD TRACK RECORD WHEN IT COMES TO REACHING OUT TO SOME OF ITS MOST VULNERABLE CITIZENS – THOSE “TEMPEST TOSSED” WHO ARRIVE IN THE CITY AS PART OF THE REFUGEE RESETTLEMENT PROCESS. I AM OVERJOYED THAT REPRESENTATIVES FROM THE INTERNATIONAL INSTITUTE COULD LEAD US IN THE PLEDGE OF ALLEGIANCE TODAY. DOESN’T THAT REPRESENT THE MANCHESTER THAT WE LOVE? WELCOME TO MANCHESTER. FROM SOME OF THE WORLD’S MOST TROUBLED SPOTS – CAMBODIA, VIETNAM, BOSNIA, THE SUDAN, AND SOMALIA – THEY ARRIVE IN THE CITY SEEKING A BETTER LIFE, AND MANCHESTER HAS PROVIDED THEM WITH WHAT THEY WERE SEEKING. AND THEY HAVE PROVIDED MANCHESTER WITH THE TYPE OF ENERGY AND ZEST THAT ALL CITIES NEED IN ORDER TO THRIVE. A FEW YEARS AGO I ATTENDED THE DEDICATION OF A NEIGHBORHOOD SQUARE IN CAMBRIDGE IN MEMORY OF A LIFELONG FRIEND OF MY MOTHER-IN-LAW, EMMA. HER NAME WAS HELEN SHIELDS. AT A RECEPTION FOLLOWING, I APPROACHED AN OLD AFRICAN-AMERICAN GENTLEMAN, AND I ASKED HOW HE KNEW HELEN. HE SAID THAT WHEN HE MOVED TO HELEN’S NEIGHBORHOOD MANY YEARS AGO. HE WAS THE FIRST PERSON OF COLOR TO MOVE THERE. MANY NEIGHBORS WERE UPSET AND OTHERS PUT THEIR HOMES UP FOR SALE. ONE DAY, AMID ALL THE HOSTILITY, HELEN APPEARED AT HIS DOOR WITH A TRAY OF FOOD AND SAID: “WELCOME TO OUR NEIGHBORHOOD.” THEY REMAINED CLOSE FRIENDS UNTIL THE DAY SHE DIED. AND AT THAT CEREMONY, THAT WHOLE NEIGHBORHOOD CONSISTED OF PEOPLE OF COLOR, BUT HELEN SHIELDS

STAYED THERE TO CREATE A NEIGHBORHOOD. THERE SHOULD BE A HELEN SHIELDS IN EVERY NEIGHBORHOOD IN MANCHESTER AND IN AMERICA TODAY. I SAY TO ALL WHO HAVE COME TO MANCHESTER IN SEARCH OF THE AMERICAN DREAM: “WELCOME TO OUR NEIGHBORHOOD.” AS WE REACH FOR ECONOMIC SECURITY THAT DEVELOPMENT BRINGS, LET US REACH WITH EQUAL YEARNING FOR THE REWARDS THAT MONEY JUST CAN’T BUY. FOR GOOD REASON, A CITY MUST CONCERN ITSELF PRIMARILY WITH ECONOMIC DEMANDS. WITHOUT A THRIVING ECONOMY, SCHOOLS, LIBRARIES AND MUSEUMS, PARKS, POOLS, AND PLAYGROUNDS ALL SUFFER. BUT FAR TOO MANY CITIES NEGLECT THE AFOREMENTIONED INSTITUTIONS EVEN IN THE BEST OF TIMES. THEY DO SO AT THEIR PERIL AND AT THE PERIL OF THE CITIZENS THEY PURPORT TO SERVE. NO CITY CAN BE CONSIDERED A WORLD CLASS CITY WITHOUT PROVIDING FOR THE LIKELIHOOD, AS MARGARET MEAD ONCE WROTE, “IN ANY DAY IN ANY YEAR, THERE MAY BE A FRESH ENCOUNTER WITH A NEW TALENT, A KEEN MIND, OR A GIFTED SPECIALIST. TO PLAY THIS ROLE IN OUR LIVES,” SHE WENT ON, “ A CITY MUST HAVE A SOUL – A UNIVERSITY, A GREAT ART SCHOOL, A CATHEDRAL, OR GREAT MOSQUE OR TEMPLE, A GREAT LABORATORY OR SCIENTIFIC CENTER AS WELL AS LIBRARIES, MUSEUMS, AND GALLERIES. A CITY MUST BE A PLACE WHERE GROUPS OF MEN AND WOMEN ARE CONSTANTLY SEEKING AND DEVELOPING THE HIGHEST THINGS THEY KNOW.” THIS MAGNIFICENT BUILDING IS THE PERFECT PLACE IN WHICH MEN AND WOMEN CAN SEEK AND DEVELOP THE HIGHEST THINGS THEY KNOW. AND IN MANY WAYS, IT IS ALSO THE SPARK IN DOWNTOWN’S ECONOMIC ENGINE. WHEN THE PALACE SEATS ARE FILLED BY A STAGE OR MUSICAL PERFORMANCE, SO, TOO, ARE THOSE AT RESTAURANTS ON HANOVER AND ELM STREETS. IN RECENT YEARS, THE CITY OF MANCHESTER AND THE PALACE THEATRE HAVE BEEN TRUE PARTNERS IN THIS WONDERFUL RENAISSANCE. AT MY FIRST INAUGURAL ADDRESS FOUR YEARS AGO, I PLEDGED THAT THE DOORS OF THE PALACE THEATRE WOULD NEVER BE SHUT AGAIN. I HAVE BACKED UP THIS PLEDGE WITH THE SUPPORT OF THE BOARD OF MAYOR AND ALDERMEN BY PROVIDING \$75,000 EACH YEAR TO SUPPORT THIS HISTORIC THEATRE. DR. DUPUIS I RENEW THIS PLEDGE AGAIN TODAY. BUT THERE IS ONE PERSON WHO DESERVES CREDIT FOR THIS RENAISSANCE AND HE IS THEATRE DIRECTOR PETER RAMSEY. IN RECOGNITION OF HIS DETERMINATION TO KEEP THE DOORS OF THE PALACE OPEN AND THE SEATS FILLED, I WOULD LIKE HIM TO COME ON STAGE NOW TO RECEIVE THIS WELL-DESERVED KEY TO THE CITY. IN ADDITION TO THE PALACE, MANCHESTER IS BLESSED WITH A VERSION OF ALL OF THE INSTITUTIONS ON MARGARET MEAD’S CHECKLIST, BUT IT HAS SPECIFIC OBLIGATIONS WHEN IT COMES TO OFFERING ITS CITIZENS BOOKS TO READ AND AN INVITING SETTING IN WHICH TO READ THEM. ALTHOUGH ONE OF THE CITY’S SMALLEST

DEPARTMENTS, OUR LIBRARY FULFILLS A ROLE THAT IS VITAL TO THE SUCCESS OF OUR CITY. THE CARPENTER MEMORIAL LIBRARY AND THE WEST SIDE BRANCH ARE FONTS OF KNOWLEDGE AND REPOSITORIES FOR THE IDEAS AND WORDS OF THE WORLD'S GREATEST THINKERS. IT IS PAST TIME, THEN, THAT THE CITY TAKES STEPS TO MAKE THE FACILITY AS CONDUCIVE AS POSSIBLE TO THE ENJOYMENT OF READING THE WORLD'S GREATEST WRITERS. IT IS FOR THAT REASON THAT THE COMMUNITY IMPROVEMENT BUDGETS I WILL PROPOSE WILL CONTINUE THE PLANNING TO PROVIDE MUCH-NEEDED AIR CONDITIONING FOR THE MAIN LIBRARY. IN ADDITION, I WILL PROVIDE INCREASED FUNDING FOR BOOKS, AND I CALL UPON ALL CITIZENS AND BUSINESSES IN MANCHESTER TO HELP US MAKE OUR LIBRARY A CENTER FOR KNOWLEDGE IN OUR COMMUNITY. THESE ARE, I KNOW, RELATIVELY SMALL GESTURES, BUT I THINK IT IS AN IMPORTANT ONE IN A CITY THAT HAS UNDERTAKEN NUMEROUS MULTI-MILLION DOLLAR PROJECTS IN RECENT YEARS. IT LETS PEOPLE KNOW THAT IN A CITY ABUZZ WITH TALK OF STATE OF THE ART CIVIC CENTERS, NEW BALLPARKS, AND MOVIE PALACES, NOTHING BEATS A COMFORTABLE PLACE TO READ A GOOD BOOK. THE SOLUTIONS TO OTHER LONG-STANDING PROBLEMS ARE WELL WITHIN OUR GRASP. WE MUST BEGIN THE PLANNING FOR EXPANDED HOURS FOR PUBLIC TRANSPORTATION AND FOR A REGIONAL TRANSPORTATION SYSTEM. WE MUST PLAN CAREFULLY TO REALIZE THE FULL POTENTIAL OF HACKETT HILL. WE MUST CONTINUE TO HAVE A BUSINESS-FRIENDLY ENVIRONMENT TO ENSURE THAT WE HAVE AN EXPANDED TAX BASE TO PROVIDE VITAL SERVICES FOR OUR COMMUNITY. WE MUST RESOLVE TO HAVE THE COURAGE TO REJECT THOSE WHO SAY THAT GOVERNMENT CANNOT BE RESTRUCTURED TO SAVE MONEY AND IMPROVE SERVICES. THE WORDS "THAT'S THE WAY WE'VE ALWAYS DONE IT" MUST BE STRUCK FROM THE VOCABULARY OF THOSE WHO WORK IN GOVERNMENT AND THOSE ELECTED TO BRING ABOUT CHANGE, THOSE ASSEMBLED ON THIS STAGE. WE CAN AND MUST DO BETTER. THEREFORE, MY VISION FOR MANCHESTER'S FUTURE IS NEITHER PERFECT NOR IS IT A VISION FOR PERFECTION. IT IS ONE THAT RELIES UPON THE INPUT FROM ALL AND IS PREMISED ON THE BELIEF THAT, WHILE PERFECTION MAY NEVER BE ACHIEVED, THE PROCESS AND EXERTIONS WE GO THROUGH AS WE SEEK A "MORE PERFECT MANCHESTER" PROVIDE AMPLE REWARDS – AND NOT JUST MUNDANE REWARDS LIKE FEWER POTHOLES OR AIR CONDITIONED LIBRARIES, BUT LARGER ACHIEVEMENTS LIKE HEALTHIER CHILDREN AND SAFER STREETS. AND I CLOSE WITH THE WORDS OF PRESIDENT JOHN F. KENNEDY AND I PARAPHRASE WHEN HE SAID I ASK ALL THE CITIZENS OF MANCHESTER TO GO FORTH TODAY TO LEAD THE CITY WE LOVE, KNOWING THAT WHAT WE DO IN THE NEXT TWO YEARS WILL NOT COMPLETE THE JOB OF CREATING A PERFECT MANCHESTER, BUT IT WILL MAKE IT FULL OF JUSTICE AND HOPE –

SO THAT WE CAN SAY THAT OUR EFFORTS FOR OUR CITY, AS KENNEDY SAID OF THE WORLD, “IN MANCHESTER, GOD’S WORK CAN TRULY BE OUR OWN.” LET US RESOLVE TODAY TO BE A CITY FILLED WITH TIRELESS STRIVERS WHO STRETCH THEIR ARMS UPWARD IN THE HOPE OF FORMING A MANCHESTER VERSION OF THE “MORE PERFECT UNION” THE FOUNDERS WROTE ABOUT OVER 200 YEARS AGO. I THANK YOU FOR LISTENING AND LET’S HAVE A GREAT TWO YEARS FOR THE CITY THAT WE LOVE.

Mr. Ellison stated thank you Mayor Baines. You have certainly given all of us a lot to think about as we move forward from today.

Mr. Ellison introduced Kaleigh Cronin, a ninth grade student at Central High School who provided a musical selection.

The Benediction was then given by Dr. Mahboubul Hassan of the Islamic Society of Greater Manchester.

Mr. Ellison introduced C. Arthur Soucy to present the closing remarks.

Mr. Soucy stated thank you very much for coming today. On behalf of the organizing committee I want to express my sincere hope that the spirit of cooperation that is evident in this room today, continues throughout the next two years and that we are able to see as much progress in that time as we have in the last two. I want to extend to you an invitation to join the Mayor, the Board of Mayor and Aldermen, the School Committee, and City Officials, to a reception at the Chateau Restaurant two blocks up on Hanover Street. As we break bread together, let us pledge to work together to make Manchester an even better place to live over the course of the next two years. Thank you.

The recessional procession ensued with music provided by the Central High School Jazz Band and Mr. Ellison adjourned the assembly.

A True Record. Attest.

City Clerk